



153 East 70th Street
New York, NY 10021

To Whom It May Concern,

I am the director and founder of *Manhattan Mandarin*, New York's largest private and after school Mandarin tutoring company. Since 2013, we have been providing Mandarin lessons to students and programs all over the country.

I have been personally teaching Jack Gaffigan in Mandarin since 2017 when he was in the fifth grade at Avenues - The World School, a Chinese Language Immersion school here in New York City.

Jack came to me when he began to experience some difficulty in Mandarin immersion. His teachers and child psychiatrist chalked this up to his diagnosis of ADHD. Jack was told that it would be nearly impossible for a student with this diagnosis to continue learning Mandarin. As an experienced teacher who instructs hundreds of students with different learning styles, I disagreed with this assessment, as did Jack who bravely took it as a challenge rather than discouragement.

Through a creative approach of working together on reading, writing and speaking Mandarin, I was incredibly impressed by how quickly Jack turned things around and began to excel in this difficult language. With his confidence back, his passion returned and he was more determined than ever to reach high proficiency levels and obtain a deep understanding and appreciation of Chinese culture.

Although Jack approaches his learning differently, he has been able to achieve victories in his Mandarin studies and has proven that despite his learning differences, he can be great at anything he puts his mind to. Jack's continued efforts toward the mastery of Mandarin reveals much about his character: He may have to work a little harder, but the results are even more impressive.

I am incredibly proud of the progress Jack has made and believe he will be a valuable addition to any campus community.

Should you have any further questions about my long-time student and friend, please do not hesitate to contact me at your convenience.

Sincerely,

A handwritten signature in black ink, appearing to read 'James Keyte', written in a cursive style.

James Keyte
Founder & CEO, *Manhattan Mandarin*
Jamie@ManhattanMandarin.com